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To: Leader & Members of the Executive

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Friday, 31st January 2020

Dear Councillor

**EXECUTIVE**

You are hereby summoned to attend a meeting of the Executive of the Bolsover District Council to be held in the Council Chamber, The Arc, Clowne on Monday, 10th February, 2020 at 10:00 hours.

Register of Members' Interests - Members are reminded that a Member must within 28 days of becoming aware of any changes to their Disclosable Pecuniary Interests provide written notification to the Authority's Monitoring Officer.

You will find the contents of the agenda itemised from page 2 onwards.

Yours faithfully

A handwritten signature in black ink that reads "Sarah Steenberg".

Joint Head of Corporate Governance & Monitoring Officer



**We speak your language**  
Polish **Mówimy Twoim językiem**  
Slovak **Rozprávame Vaším jazykom**  
Chinese **我们会说你的语言**

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## EXECUTIVE AGENDA

*Monday, 10th February, 2020 at 10:00 hours in the Council Chamber, The Arc, Clowne*

| Item No. | <b><u>PART 1 – OPEN ITEMS</u></b>   | Page<br>No.(s) |
|----------|---|----------------|
| 1.       | <b>Apologies For Absence</b>  |                |
| 2.       | <b>Urgent Items of Business</b><br><br>To note any urgent items of business which the Chairman has consented to being considered under the provisions of Section 100(B) 4(b) of the Local Government Act 1972.  |                |
| 3.       | <b>Declarations of Interest</b><br><br>Members should declare the existence and nature of any Disclosable Pecuniary Interest and Non Statutory Interest as defined by the Members' Code of Conduct in respect of:<br><br>a) any business on the agenda<br>b) any urgent additional items to be considered<br>c) any matters arising out of those items<br>and if appropriate, withdraw from the meeting at the relevant time. |                |
| 4.       | <b>Minutes</b><br><br>To consider the minutes of the last meeting held on 20 <sup>th</sup> January 2020.  | 3 - 7          |
|          | <b><u>MATTERS REFERRED FROM SCRUTINY</u></b><br><br>None.   |                |
|          | <b><u>BUDGET &amp; POLICY FRAMEWORK ITEMS</u></b>   |                |
| 5.       | <b>Medium Term Financial Plan 2020/21 to 2023/24</b><br><br><i>Recommendations on pages 18 and 19</i>   | 8 - 31         |
|          | <b><u>NON KEY DECISION</u></b><br><br>None.   |                |
|          | <b><u>KEY DECISIONS</u></b><br><br>None.  |                |

## EXECUTIVE

Minutes of a meeting of the Executive of the Bolsover District Council held in the Council Chamber, The Arc, Clowne on Monday, 20 January 2020 at 10:00 hours.

### PRESENT:-

Members:-

Councillor Steve Fritchley in the Chair

Councillors Duncan McGregor (Vice-Chair), Nick Clarke, Mary Dooley, Sandra Peake, Liz Smyth and Deborah Watson.

Officers:- Dan Swaine (Joint Chief Executive Officer), Karen Hanson (Joint Strategic Director - Place), Lee Hickin (Joint Strategic Director - People), Grant Galloway (Director of Development), Sarah Sternberg (Joint Head of Corporate Governance & Monitoring Officer), Theresa Fletcher (Head of Finance and Resources & Section 151 Officer), Pam Brown (Partnership, Strategy and Policy Manager & Leader's Executive Officer) and Donna Cairns (Senior Governance Officer).

### 1 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor Clive Moesby.

### 2 URGENT ITEMS OF BUSINESS

There was no urgent business to be considered at the meeting.

### 3 DECLARATIONS OF INTEREST

Members were requested to declare the existence and nature of any disclosable pecuniary interests and/or other interests, not already on their register of interests, in any item on the agenda and withdraw from the meeting at the appropriate time.

There were no declarations made at the meeting.

### 4 MINUTES

Moved by Councillor Duncan McGregor and seconded by Councillor Sandra Peake  
**RESOLVED** that the minutes of a meeting of Executive held on 16<sup>th</sup> December 2019 be approved as a true and correct record.

## EXECUTIVE

### NON KEY DECISIONS

#### 5 TRANSFORMATION PLAN 2018 UPDATE

Executive considered the report of the Portfolio Holder – Partnerships and Transformation which provided an update on progress against the aims of the Transformation Plan 2018.

The report provided an update on each of the aims within the Plan, detailing the actions and achievements to date. The Strategic Director – Place outlined some of the highlights of the report at the meeting including the plans for service reviews of all areas; achievement of 75% of the efficiencies target for financial savings; the establishment of an in-house leadership development programme; and environmental works.

The report also sought approval for the recommendations made by the Transformation Governance Group relating to:

- A feasibility study to consider Greenspace management for carbon sequestration, health and wellbeing and ecosystem function (Appendix 1 to the report)
- Use of Sign Video (Appendix 2 to the report)
- Approval of a Digital Transformation Strategy (Appendix 3 to the report)

These proposals were outlined at paragraph 1.26 of the report and detailed in appendices 1, 2 and 3.

Members commented that the report and the progress achieved was excellent, noting particularly the project proposal templates and the style of the Digital Transformation Strategy.

Moved by Councillor Mary Dooley and seconded by Councillor Duncan McGregor

**RESOLVED** – That Executive:

- (1) notes the update and progress made towards the aims of the Transformation Plan 2018; and
- (2) in line with the recommendations of the Transformation Governance Group:
  - (i) allocates £10,000 from the Transformation Reserve to commission feasibility work as outlined in paragraph 1.26(a) of the report on Greenspace Management;
  - (ii) allocates £3,400 from the Transformation Reserve to fund year one costs for Sign Video (or similar) and £1,200 revenue growth in future years; and
  - (iii) agrees to adopt the Digital Strategy in full and be utilised to shape future service delivery, subject to consideration by the Customer Service & Transformation Scrutiny Committee.

## **EXECUTIVE**

### **REASON FOR DECISION:**

To ensure Executive were aware of progress achieved with the aims of the Transformation Plan 2018.

The approved projects were to contribute to the overarching vision of the Transformation Plan 2018 to be 'A self-sustaining Council, delivering excellent services to the community, when and how they want them.'

### **OTHER OPTIONS CONSIDERED:**

No alternative options were proposed for consideration in this report, however Transformation plan proposals were continuing to be developed.

(Joint Head of Partnerships and Transformation)

## **6 EXCLUSION OF THE PUBLIC**

Moved by Councillor Duncan McGregor and seconded by Councillor Duncan McGregor **RESOLVED** that under Section 100(A)(4) of the Local Government Act 1972 (as amended), the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in the stated Part 1 of Schedule 12A of the Act and it is not in the public interest for that to be revealed. [The category of exempt information is stated after each Minute].

## **PART 2 - EXEMPT ITEMS**

### **NON KEY DECISIONS**

## **7 IMPROVING THE POLICY, STRATEGY & PARTNERSHIP ROLE WITHIN THE AUTHORITY**

Executive considered the report of the Leader which sought approval to undertake a review to enhance the capacity of the Policy, Strategy & Partnership Team following positive recognition from the Local Government Association Peer Review.

Moved by Councillor Duncan McGregor and seconded by Councillor Sandra Peake **RESOLVED -**

- (1) That Executive agree to undertake a review of the Partnership, Strategy and Policy Team.
- (2) That Executive instruct the Partnership, Strategy & Policy Manager to undertake a staffing review with immediate effect supported by the Joint Chief Executive Officer.
- (3) That a further more detailed and costed report be brought back to Executive and that formal consultation begins with affected staff and the Unions.

## EXECUTIVE

### REASON FOR DECISION:

The proposed review was to make sure resources would be allocated to track plans and strategies.

### OTHER OPTIONS CONSIDERED:

The alternative to not undertaking a review to enhance the Partnerships Strategy and Policy Team was not considered to be an option as the Council needed to improve strategy and plan management and it was considered that it would have been a missed opportunity to deliver this key element of the Local Government Association Peer Review.

(Policy, Strategy & Partnership Manager)

*(Paragraphs 1, 2 and 4)*

## KEY DECISIONS

### 8 CORPORATE DEBT - WRITE-OFF OF OUTSTANDING AMOUNTS

Executive considered the report of the Portfolio Holder – Finance & Resources, presented by the Leader. The report proposed the write off of debts in respect of Business Rates, Council Tax, Housing Rents, Overpaid Housing Benefits and Sundry Debtors.

The Section 151 Officer explained the levels of the debts to be written off in this report, including the percentage of the council tax and business rates that was a loss to the Council (with the remainder owed to other preceptors).

Members queried what checks are carried out when an individual starts a new business, when they have an existing business rates debt. It was also queried whether contact with other organisations such as the Department for Work and Pensions, are contacted to establish the location of debtors owing rent arrears after they have been evicted.

The Section 151 Officer agreed to undertake a benchmarking exercise to compare the collection rates and levels of write-offs of other comparable authorities.

Moved by Councillor Duncan McGregor and seconded by Councillor Sandra Peake

**RESOLVED** – That Executive agrees to write-off the amounts as summarised at paragraph 1.8 of the report (£222,040) and individually detailed in Appendix 1 to the report.

### REASON FOR DECISION:

Given that all available options to recover this debt had been explored, it was important that the Council recognised the position and approved the write-off of the uncollectable debt.

### OTHER OPTIONS CONSIDERED:

As all options to recover the debts had been exhausted there were no alternative options considered.

(Head of Finance & Resources and Section 151 Officer)

*(Paragraphs 1, 2 and 3)*

## EXECUTIVE

### 9            **AWARD OF CONTRACT FOR THE SUPPLY OF MULTI-FUNCTIONAL DEVICES (PRINT/COPY/SCAN)**

Executive considered the report of the Portfolio Holder – Corporate Governance which provided an update on the procurement outcomes from the tender process for a new five year multi-functional device contract and recommended the approval of the award of the contractor.

Moved by Councillor Duncan McGregor and seconded by Councillor Sandra Peake  
**RESOLVED** - That Executive

- (1)     notes the process undertaken for the procurement.
- (2)     approves the award to Kyocera subject to the appropriate due diligence work.

#### **REASON FOR DECISION:**

The proposed contractor was recommended on the basis of the evaluated tender process. The new contract was to provide improved capabilities for lower cost.

#### **OTHER OPTIONS CONSIDERED:**

The Council's multi-functional device fleet was at the end of its life and required replacement. A replacement based on verified needs of the organisation was the only option considered.

(Joint Head of Partnerships and Transformation)

*(Paragraph 3)*

The meeting concluded at 10:35 hours.

## **Bolsover District Council**

### **Executive**

**10th February 2020**

## **Medium Term Financial Plan 2020/21 to 2023/24**

### **Report of the Portfolio Holder - Finance & Resources**

This report is public

#### **Purpose of the Report**

- To seek approval of the proposed budget for 2020/21 for the General Fund, Housing Revenue Account and Capital Programme as part of the Council's Medium Term Financial Plan covering the years 2020/21 to 2023/24.
- To provide Elected Members with an overview of the Council's financial position in order to inform the decision making process.

#### **1 Report Details**

##### **Introduction**

1.1 This report presents the following budgets for Members to consider:

- General Fund – **Appendix 1 and 2**
- Housing Revenue Account (HRA) – **Appendix 3**
- Capital Programme – **Appendix 4**

In particular financial projections are provided for:

- 2019/20 Current Budget Position – this is the current year budget, revised to take account of changes during the financial year that will end on 31<sup>st</sup> March 2020.
- 2020/21 Original Budget – this is the proposed budget for the next financial year, on which the Council Tax will be based, and will commence from 1<sup>st</sup> April 2020.
- 2020/21 Original Budget – this includes proposed increases to rents and fees and charges for the next financial year for the Housing Revenue Account.



- 2021/22 to 2023/24 Financial Plan - In accordance with good practice the Council agrees its annual budgets within the context of a Medium Term Financial Plan (MTFP). This includes financial projections in respect of the next three financial years.
- 1.2 Once Executive has considered this report and the appendices, recommendations agreed by Executive will be referred to the Council meeting of 19<sup>th</sup> February 2020 for Members' consideration and approval.

## **General Fund**

### **2019/20 Current Budget**

- 1.3 In February 2019, Members agreed a budget for 2019/20 to determine Council Tax. The original budget showed a deficit of £0.083m. Throughout the year budgets have been actively managed with savings removed from the budget once they have been agreed.
- 1.4 The Revised Budget was considered by Executive at its meeting on the 16th December 2019. There have been no changes to the budget position since this time.
- 1.5 The final in-year surplus will be dependent on the actual financial performance out-turning in line with the revised budgets as there may be further costs and/or savings identified as the year progresses. Whilst these estimates reflect the position at the time of setting there can be some volatility from the budget to the outturn position.
- 1.6 It was agreed that the estimated surplus of £0.261m, be allowed to increase the General Fund balance and be utilised to mitigate the expected increase in the contribution to the Local Government Pension Scheme over the next three financial years.

### **2020/21 Original Budget and 2021/22 to 2023/24 Financial Plan**

- 1.7 The financial projection for 2020/21 to 2022/23 was approved by Members in February 2019. The 2019/20 budget process has updated those projections and established a base for 2023/24.
- 1.8 The proposed budget for 2020/21 currently shows a deficit of £0.290m. Based on current information the requirement to achieve financial savings for future years is 2021/22 £0.441m; 2022/23 £0.594m; 2023/24 £0.682m (**Appendix 1**). **Appendix 2** details the net cost of each cost centre by Directorate.
- 1.9 The table on the following page shows the updated figures resulting from the budget process together with estimates of future assumptions for vacancy management, tax base growth and council tax increases. Also included is the funding from the general fund balance of the expected increase in the contribution to the Local Government Pension Scheme over the next three financial years.

|   | <b>2019/20<br/>Revised<br/>Budget<br/>£000</b> | <b>2020/21<br/>Forecast<br/>£000</b> | <b>2021/22<br/>Forecast<br/>£000</b> | <b>2022/23<br/>Forecast<br/>£000</b> | <b>2023/24<br/>Forecast<br/>£000</b> |
|---|--|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|
| <b>General Fund (surplus)/Budget Shortfall</b>        | <b>(261)</b>                                   | <b>290</b>                           | <b>441</b>                           | <b>594</b>                           | <b>682</b>                           |
| Estimate of one-off vacancies each year               | 0  | (100)                                | (100)                                | (100)                                | (100)                                |
| Estimate of taxbase growth                            | 0  | 0                                    | (40)                                 | (80)                                 | (120)                                |
| Assumption for future council tax increases           | 0  | (111)                                | (220)                                | (332)                                | (443)                                |
| Pension costs to be funded by 19/20 t/f to GF balance | 0  | (79)                                 | (81)                                 | (82)                                 | (19)                                 |
| <b>Closing Budget (surplus)/Budget Shortfall</b>      | <b>(261)</b>                                   | <b>0</b>                             | <b>0</b>                             | <b>0</b>                             | <b>0</b>                             |

1.10 The main factors taken into account in developing the Council's financial plans are set out within the sections below.

#### Level of Government Funding

- 1.11 The current financial year 2019/20, is the final year of the four year settlement announced in December 2015. The Spending Review 2019 was originally planned to cover the three-year period 2020/21 – 2022/23. It has been widely publicised that the three-year Spending Review and its expected changes have been delayed for one year.
- 1.12 Therefore the Spending Review 2019 is effectively an extension to the four-year settlement that covered the period 2016/17 – 2019/20. With a delay to both the Fair Funding Review and reform of business rates, combined with a one-year spending review, 2020/21 is a roll-over settlement. Funding from Government has broadly been rolled-over either in cash terms from 2019/20 or increased in line with the change in the business rate multiplier.
- 1.13 The Spending Review 2020, which is likely to cover the years 2021/22, 2022/23 and 2023/24 should be announced in the autumn of 2020.
- 1.14 The continued uncertainty surrounding local government funding means we have had to make some significant assumptions for future years as follows:

### New Homes Bonus

- 1.15 There have been many changes made over recent years by the Government, to the way New Homes Bonus grant operates. Most of the changes made since 2017/18 have meant a loss of income for us. We knew when we carried out the budget process last year that during 2019 the Government would be consulting on the future of New Homes Bonus grant. We were cautious in our estimates for grant to be received as we suspected the scheme would be ended in 2020.
- 1.16 As we have effectively had a bonus year for New Homes Bonus to be received with the delay of its abolition and the roll-over from 2019/20, we have been able to include an extra £0.343m in grant income for 2020/21.
- 1.17 For 2021/22 onwards we have reverted back to our estimates from last year as they are still true. New Homes Bonus grant is predicted to end by 2023/24. We have therefore not included any new allocation for any year after 2020/21. We have included legacy payments from 2018/19 and 2019/20 only. We have estimated we will receive a share of the New Homes Bonus returned funding pot of £0.101m for 2021/22, £0.145m for 2022/23 and £0.192m for 2023/24, all to be received in that year only.

### Fair Funding Review

- 1.18 Although delayed as mentioned earlier, it is still not known with any clarity what the impact of the Fair Funding Review will be. Last year, initial modelling showed that the recalculated Settlement Funding Assessment (SFA) was redirecting resources to those based on “need” which would impact negatively on most shire districts.
- 1.19 The risk of losses from the Fair Funding Review are also much greater for district councils because of our ability to raise council tax. This puts a greater burden on the local decision making with regards council tax setting each year.
- 1.20 It has been suggested that the parliamentary majority resulting from the recent election, might change the dynamics in the Fair Funding Review. It is too early however, to tell how or if the change in the places the government represents will result in a change in the outcome of the Fair Funding Review.
- 1.21 For now, the lack of any concrete figures means we have not been able to include an estimate of the likely impact of the Fair Funding Review in the budgets. When information is received to enable a value to be attributed to the changes, Members will be updated at the first opportunity.

### Business Rates

- 1.22 As with New Homes Bonus, we have effectively had a bonus year for Business Rates due to the one year delay too. We have been able to include an extra £0.519m income for 2020/21.

- 1.23 For future years although delayed, the implications of Business Rates Retention Reform have not changed. The issues are around resetting our business rates baseline and therefore potentially wiping out any growth since 2013/14 and also changing the share for business rates from 50% to 75% from 2021/22 (although increases are likely to go to county councils).
- 1.24 The figures for Business Rates were revised last year to include estimates of likely changes to our baseline funding level information, tariff amounts and the impact of a business rate reset. It must be stressed these were initial estimates of the changes and are subject to change but they remain valid again this year. As protection against further negative adjustments, no growth in business rates has been included for any year. During this years' budget process figures have only been amended by the change in the business rates multiplier. This has resulted in a reduction of income to the financial plan of 2021/22 £0.123m and 2022/23 £0.141m.

Revenue Support Grant

- 1.25 The one year delay has meant a further year of receiving Revenue Support Grant. We will receive £1.190m in this bonus year of receiving the grant. No grant will be received from 2021/22 onwards.

Mitigating losses in Government Funding

- 1.26 To help mitigate losses caused by funding changes the NNDR Growth Protection Reserve was created a number of years ago. Originally this included transfers of income from the general fund when Business Rates income calculations were updated for new growth.
- 1.27 This meant income received would be more than initially estimated for that year and the extra amount to be received would be transferred into the reserve, almost as a savings account to be returned back to the general fund when income was reduced in future years.
- 1.28 In recent years extra income received from all sources of Government funding mentioned above have been transferred into the reserve if the budget for that year has already been in surplus when the extra funding has been realised.
- 1.29 The balance accumulated has meant we are able to use the reserve to even out the government funding losses over the life of the current MTFP. A transfer from general fund to the reserve will be made in 2020/21 of £0.336m. Latest estimates for transfers back to general fund are £1.027m 2021/22, £1.033m 2022/23 and £1.246m in 2023/24. A balance of £0.481m remains in the reserve for use in 2024/25.
- 1.30 When savings are found through the Transformation Programme the transfers from the reserve are reduced.

### Expenditure, income levels and efficiencies

1.31 In developing the financial projections covering the period 2020/21 to 2023/24, officers have made a number of assumptions. The major assumptions are:

- For 2020/21 to 2023/24, 2% has been included in staffing budgets as an estimate for a pay award.
- Employer superannuation contributions for 2020/21 to 2023/24, a 1% increase on the 2019/20 cost has been assumed.
- Inflation specific budgets such as energy costs and fuel have been amended to reflect anticipated price changes.
- With respect to planning fees, a base level for income has been included for all future years of £0.400m. The rules of the Government's 20% increase to planning fees means we have to set-aside the additional 20% income we receive, to be spent specifically on the planning function.
- Fees and charges – service specific increases as agreed by Members.
- Brexit – no provision has been made in the budget for costs that may be incurred. Any significant impact will be dealt with in a future report, if necessary with financing from reserves and a small Government grant we have already received of £0.034m.

1.32 Additionally, the Council's transformation programme seeks to contribute to the financial challenges faced through the progression of innovative and forward thinking ideas.

### **Council Tax Implications**

#### Council Tax Base

1.33 In preparation for the budget, the Chief Financial Officer under delegated powers has determined the Tax Base at Band D for 2020/21 as 22,169.60.

#### Council Tax Options

1.34 The Council's part of the Council Tax bill in 2019/20 was set at £176.29 for a Band D property. This was an increase of 2.99%.

1.35 The Council has a range of options when setting the Council Tax. The Government indicate what upper limit they consider acceptable. For 2020/21 District Councils are permitted to increase their share of the Council Tax by the greater of 2% or £5 without triggering the need to hold a referendum. This is a reduction compared to the maximum percentage increase allowed in 2019/20 of 3%.

1.36 The table below shows some of the options and the extra revenue generated.

| Increase | New Band D<br>£ | Annual Increase<br>£ | Weekly Increase<br>£ | Extra Revenue<br>£ |
|----------|-----------------|----------------------|----------------------|--------------------|
| 1.00%    | 178.05          | 1.76                 | 0.03                 | 39,023             |
| 2.00%    | 179.81          | 3.52                 | 0.07                 | 78,105             |
| 2.83%    | 181.29          | 5.00                 | 0.10                 | 110,789            |

- 1.37 The level of increase each year affects the base for future years and the proposed increase for 2020/21 is 2.83%, generating additional revenue of £110,789.

### **Financial Reserves – General Fund**

- 1.38 The Council's main uncommitted Financial Reserves are the General Fund Working Balance of £2.0m and the uncommitted element of the Transformation Reserve of £2.159m. Due to the uncertainty surrounding local authority income and the fact that the Council has reduced budgets to a minimal level, it is important that the Council continues to review whether we have an acceptable General Fund Working Balance.

### **Housing Revenue Account (HRA)**

#### **2019/20 Current Budget**

- 1.39 In February 2019, Members agreed a budget for 2019/20. Rent levels were set in line with Government regulations with a reduction of 1%, effective from 1<sup>st</sup> April 2019. HRA fees and charges were also set, effective from the same date.
- 1.40 The Revised Budget was considered by Executive at its meeting on the 16th December 2019. There have been no changes to the budget position since this time.
- 1.41 A surplus of £0.155m was estimated, which was £0.132m higher than the current budget of £0.023m. It was agreed that the estimated surplus of £0.155m, be allowed to increase the HRA balance and be utilised to mitigate the expected increase in the contribution to the Local Government Pension Scheme over the next three financial years.

#### **2020/21 Original Budget and 2021/22 to 2023/24 Financial Plan**

- 1.42 The proposed budget for 2020/21 currently shows a surplus of £0.106m. Based on current information the surplus for future years is 2021/22 £0.047m; 2022/23 £0.087m; 2023/24 £0.047m (**Appendix 3**). The proposal is to transfer the surplus into the HRA Revenue Reserve in all years.
- 1.43 The HRA budget is made up of the same assumptions as the General Fund budget for staff costs, superannuation costs and inflation. There are however,

some assumptions that are specific to the HRA. The main factors taken into account in developing the Council's financial plans for the HRA are set out within the sections below.

#### Level of Council Dwelling Rents

- 1.44 The MHCLG Policy Statement on rents for social housing – published February 2019 states, *'In October 2017, the government announced its intention to set a long-term rent deal for both local authority landlords and housing associations. This would permit annual rent increases on both social rent and affordable rent properties of up to CPI (Consumer Price Index) plus 1 percent from 2020, for a period of at least five years.'*
- 1.45 Therefore for 2020/21 the income for dwelling rents has been included in the budget at CPI rate 1.7% plus 1%. For future years it has been assumed the same policy will apply.

#### Fees and Charges

- 1.46 Although the main source of income for the HRA is property rents, the HRA is also dependent for its financial sustainability on a range of other charges. These charges are set on the principle that wherever possible charges for services should reflect the cost of providing those services.
- 1.47 A schedule of the proposed charges is set out at **Appendix 3, table 1**. For 2020/21 in most cases the charges are recommended to be increased by CPI 1.7% plus 1%.

#### **Financial Reserves - HRA**

- 1.48 The Council's main uncommitted Financial Reserves are the Housing Revenue Account Working Balance of £2m. In addition to the Working Balance there are further reserves for the HRA used only to fund the Council's HRA capital programme. These are the Major Repairs Reserve, New Build Reserve, Vehicle Repair and Renewal Reserve and Development Reserve.

#### **Capital Programme**

- 1.49 There will be three separate reports to Council on 19<sup>th</sup> February 2020 concerning the Council's Treasury Management Strategy, Investment Strategy and Capital Strategy. The Capital Strategy report will consider capital financing such as borrowing which enables the proposed capital programme budgets to proceed.

#### **2019/20 Current Budget**

- 1.50 In February 2019, Members approved a Capital Programme in respect of 2019/20 to 2022/23. Scheme delays and technical problems can cause expenditure to slip into following years and schemes can be added or extended as a result of securing additional external funding. Where capital expenditure

slipped into 2019/20, the equivalent amount of funding was not applied during 2018/19 and is therefore available in 2019/20 to meet the delayed payments.

- 1.51 The Revised Capital Programme was considered by Executive at its meeting on the 16th December 2019. There have been no changes to the budget position since this time.

#### **General Fund Capital Programme 2020/21 to 2023/24**

- 1.52 The proposed Capital Programme for the General Fund totals £1.868m for 2020/21; £2.465m for 2021/22; £1.954m for 2022/23 and £2.870m for 2023/24 (**Appendix 4**).

#### **Housing Revenue Account Capital Programme 2020/21 to 2023/24**

- 1.53 The proposed Capital Programme for the Housing Revenue Account totals £4.172m for 2020/21; £4.177m for 2021/22; £5.072m for 2022/23 and £5.288m for 2023/24 (**Appendix 4**).

- 1.54 A list of all the schemes and associated funding are attached as **Appendix 4** to this report.

#### **Robustness of the Estimates**

- 1.55 Under the provisions of the Local Government Act 2003, the Council's Section 151 Officer is required to comment on the robustness of the estimates made and on the adequacy of the financial reserves.
- 1.56 The Council's Section 151 Officer (The Head of Finance and Resources) is satisfied that the estimates are considered to be robust, employee costs are based on the approved establishment, investment income is based on the advice of the Council's Treasury Management Advisors and income targets are considered to be achievable.
- 1.57 Likewise the Section 151 Officer is satisfied that the levels of reserves are considered to be adequate to fund planned expenditure and potential issues and risks that face the Council.

### **2 Conclusions and Reasons for Recommendations**

- 2.1 This report presents a budget for consideration by Executive. It seeks to ensure approval to budgets in respect of the General Fund, the Housing Revenue Account and the Capital Programme.

### **3 Consultation and Equality Impact**

- 3.1 The Council is required to consult with stakeholders on the proposed budget. This consultation is part of the Council's service planning framework and has effectively been taking place throughout the financial year. These mechanisms



include active participation in the Local Strategic Partnership, a range of meetings with local groups and associations and a performance management framework. These meetings help to inform the Council's understanding of what is expected of it by our local communities.

3.2 There are no equality impact implications from this report.

#### **4 Alternative Options and Reasons for Rejection**

4.1 Alternative options are considered throughout the report.

#### **5 Implications**

##### **5.1 Finance and Risk Implications**

5.1.1 Financial issues and implications are covered in the relevant sections throughout this report.

5.1.2 The Council has a risk management strategy and associated framework in place and the Strategic Risk Register is regularly reviewed through the Council's performance management framework. Strategic risks along with the mitigation in place to ensure such risks are manageable are reported to the Audit Committee on a quarterly basis. The risk of not achieving a balanced budget is outlined as a key risk within the Council's Strategic Risk Register and is therefore closely monitored through these practices and reporting processes.

##### **5.2 Legal Implications including Data Protection**

5.2.1 The Council is legally obliged to approve a budget prior to the commencement of the new financial year in April 2020. This report together with the associated budget timetable has been prepared in order to comply with our legal obligations.

5.2.2 The recommended budget for the General Fund, Housing Revenue Account and Capital Programme comply with the Council's legal obligation to agree a balanced budget.

5.2.3 There are no Data Protection issues arising directly from this report.

##### **5.3 Human Resources Implications**

5.3.1 These are covered in the main report and supporting Appendices where appropriate.

## **6      Recommendations**

- 6.1      That all recommendations below are referred to the meeting of Full Council on the 19th February 2020.

The recommendations to Council are:

- 6.2      That in the view of the Chief Financial Officer, that the estimates included in the Medium Term Financial Plan 2020/21 to 2023/24 are robust and that the level of financial reserves whilst at minimum levels are adequate, be accepted.
- 6.3      That officers report back to Executive and to the Budget Scrutiny Committee on a quarterly basis regarding the overall position in respect of the Council's budgets. These reports to include updates on achieving savings and efficiencies for 2020/21 and future years.

### **GENERAL FUND**

- 6.4      A Council Tax increase of £5.00 is levied in respect of a notional Band D property (2.83%).
- 6.5      The Medium Term Financial Plan in respect of the General Fund as set out in **Appendix 1** of this report be approved as the Revised Budget 2019/20, as the Original Budget in respect of 2020/21, and the financial projection in respect of 2021/22 to 2023/24.
- 6.6      That any further under spend in respect of 2019/20 is transferred to the Council's General Fund Reserves.
- 6.7      On the basis that income from Planning Fees may exceed £0.500m in 2019/20, the Chief Executive in consultation with the Leader be granted delegated powers to authorise such additional resources as are necessary to effectively manage the resultant increase in workload.

### **HOUSING REVENUE ACCOUNT**

- 6.8      That Council sets its rent levels in line with government policy, increasing rent levels by CPI (1.7%) plus 1% to apply from 1 April 2020.
- 6.9      That the increases in respect of other charges as outlined in **Appendix 3 Table 1** be implemented with effect from 1 April 2020.
- 6.10     The Medium Term Financial Plan in respect of the Housing Revenue Account as set out in **Appendix 3** of this report be approved as the Revised Budget in respect of 2019/20, as the Original Budget in respect of 2020/21, and the financial projection in respect of 2021/22 to 2023/24.
- 6.11     That under spends in respect of 2020/21 to 2023/24 are transferred to the HRA Revenue Reserve.

## **CAPITAL PROGRAMME**

- 6.12 That the Capital Programme as set out in **Appendix 4** be approved as the Revised Budget in respect of 2019/20, and as the Approved Programme for 2020/21 to 2023/24.
- 6.13 That the Director of Development be granted delegated powers in consultation with the Portfolio Member and the Asset Management group to approve the utilisation of the £260,000 of AMP Refurbishment Work allocation, with such approvals to be reported back to Executive through the Quarterly Budget Monitoring Report.

## **7 Decision Information**

|  |     |
|--|-----|
| <b>Is the decision a Key Decision?</b><br><br>A Key Decision is an executive decision which has a significant impact on two or more District wards or which results in income or expenditure to the Council above the following thresholds:<br><i>BDC:</i> <i>Revenue - £75,000</i> <input type="checkbox"/><br><i>Capital - £150,000</i> <input type="checkbox"/><br><i>NEDDC:</i> <i>Revenue - £100,000</i> <input type="checkbox"/><br><i>Capital - £250,000</i> <input type="checkbox"/><br><br><input checked="" type="checkbox"/> <i>Please indicate which threshold applies</i> | No  |
| <b>Is the decision subject to Call-In?</b><br>(Only Key Decisions are subject to Call-In)  | No  |
| <b>Has the relevant Portfolio Holder been informed</b>   | Yes |
| <b>District Wards Affected</b>   | All |
| <b>Links to Corporate Plan priorities or Policy Framework</b>  | All |

## 8 Document Information

| Appendix No  | Title                          |
|--|--------------------------------|
| 1  | General Fund Summary           |
| 2  | General Fund Detail            |
| 3  | Housing Revenue Account        |
| 3 table 1  | HRA – Fees and Charges 2020/21 |
| 4  | Capital Programme Summary      |
| <b>Background Papers</b> (These are unpublished works which have been relied on to a material extent when preparing the report. They must be listed in the section below. If the report is going to Cabinet (NEDDC) or Executive (BDC) you must provide copies of the background papers) |                                |
|  |                                |
| Report Author  | Contact Number                 |
| Head of Finance and Resources  | 2458                           |

## GENERAL FUND SUMMARY

## APPENDIX 1

| Description   | Revised<br>Budget<br>2019/20<br>£ | Original<br>Budget<br>2020/21<br>£ | Forecast<br>2021/22<br>£ | Forecast<br>2022/23<br>£ | Forecast<br>2023/24<br>£ |
|---|-----------------------------------|------------------------------------|--------------------------|--------------------------|--------------------------|
| People Directorate                                    | 10,274,260                        | 10,559,682                         | 10,324,024               | 10,567,276               | 10,821,735               |
| Place Directorate                                     | 3,419,339                         | 3,218,301                          | 3,282,396                | 3,329,496                | 3,439,877                |
| Recharges to HRA and Capital                          | (3,738,619)                       | (3,905,014)                        | (3,947,564)              | (4,012,277)              | (4,092,922)              |
| <u>S106 Expenditure</u>                               |                                   |                                    |                          |                          |                          |
| People  | 279,855                           | 188,663                            | 8,633                    | 7,644                    | 25,858                   |
| Place   | 420,106                           | 113,390                            | 0                        | 0                        | 0                        |
| <b>Net Cost of Services</b>                           | <b>10,654,941</b>                 | <b>10,175,022</b>                  | <b>9,667,489</b>         | <b>9,892,139</b>         | <b>10,194,548</b>        |
| Debt Charges  | 956,778                           | 844,473                            | 858,696                  | 629,456                  | 610,780                  |
| Investment Interest                                   | (294,639)                         | (303,739)                          | (278,742)                | (272,551)                | (287,938)                |
|   | <b>11,317,080</b>                 | <b>10,715,756</b>                  | <b>10,247,443</b>        | <b>10,249,044</b>        | <b>10,517,390</b>        |
| <b>Appropriations:</b>                                |                                   |                                    |                          |                          |                          |
| Contributions to Reserves                             | 406,640                           | 1,357,667                          | 226,667                  | 171,667                  | 230,667                  |
| Contribution from Earmarked Reserves                  | (629,146)                         | (391,697)                          | (136,089)                | (86,265)                 | (87,743)                 |
| Contribution (from)/to NNDR Growth Protection Reserve | 134,531                           | 336,000                            | (1,027,000)              | (1,033,000)              | (1,246,000)              |
| Contribution from Grant Accounts                      | (52,991)                          | (5,320)                            | (5,320)                  | (5,320)                  | (5,320)                  |
| Contribution (from)/to Holding Accounts               | (536,476)                         | (393,258)                          | (8,633)                  | (71,919)                 | (71,931)                 |
| Contribution from S106 Holding A/cs                   | (799,961)                         | (302,053)                          | (74,907)                 | (7,644)                  | (25,858)                 |
| <b>TOTAL EXPENDITURE</b>                              | <b>9,839,677</b>                  | <b>11,317,095</b>                  | <b>9,222,161</b>         | <b>9,216,563</b>         | <b>9,311,205</b>         |
| Parish Precepts                                       | 2,901,779                         | 2,901,779                          | 2,901,779                | 2,901,779                | 2,901,779                |
| Council Tax Support Grant - Parish                    | 167,933                           | 0                                  | 0                        | 0                        | 0                        |
| <b>TOTAL SPENDING REQUIREMENT</b>                     | <b>12,909,389</b>                 | <b>14,218,874</b>                  | <b>12,123,940</b>        | <b>12,118,342</b>        | <b>12,212,984</b>        |
| Revenue Support Grant                                 | (1,169,290)                       | (1,190,000)                        | 0                        | 0                        | 0                        |
| Business Rates Retention total                        | (4,412,429)                       | (4,982,049)                        | (4,417,549)              | (4,474,549)              | (4,529,249)              |
| New Homes Bonus Grant total                           | (811,095)                         | (947,182)                          | (454,900)                | (240,083)                | (192,000)                |
| COUNCIL TAX - BDC precept                             | (3,875,302)                       | (3,908,279)                        | (3,908,279)              | (3,908,279)              | (3,908,279)              |
| Council tax - Parish element from above               | (2,901,779)                       | (2,901,779)                        | (2,901,779)              | (2,901,779)              | (2,901,779)              |
| <b>TOTAL FUNDING</b>                                  | <b>(13,169,895)</b>               | <b>(13,929,289)</b>                | <b>(11,682,507)</b>      | <b>(11,524,690)</b>      | <b>(11,531,307)</b>      |
| <b>FUNDING GAP / (SURPLUS)</b>                        | <b>(260,506)</b>                  | <b>289,585</b>                     | <b>441,433</b>           | <b>593,652</b>           | <b>681,677</b>           |

## General Fund Detail

List of net budgets per cost centre per directorate

## APPENDIX 2

|      |   | Revised  | Original |          |          |           |
|------|---|----------|----------|----------|----------|-----------|
|      |   | Budget   | Budget   | Forecast | Forecast | Forecast  |
|      |   | 2019/20  | 2020/21  | 2021/22  | 2022/23  | 2023/24   |
|      |   | £        | £        | £        | £        | £         |
| G001 | Audit Services (G001)                           | 104,602  | 119,350  | 119,350  | 119,350  | 119,350   |
| G002 | I.C.T. (G002)                                   | 806,477  | 809,821  | 810,974  | 812,170  | 813,370   |
| G003 | Communications (G003)                           | 249,871  | 263,158  | 251,778  | 240,430  | 244,166   |
| G005 | Joint Chief Executive Officer 50% People (G005) | 41,151   | 41,410   | 41,441   | 42,266   | 43,110    |
| G006 | Partnership, Strategy + Policy (G006)           | 435,012  | 468,185  | 391,110  | 399,341  | 404,653   |
| G014 | Customer Contact Service (G014)                 | 754,339  | 775,698  | 797,148  | 817,494  | 833,162   |
| G015 | Strategy + Performance (G015)                   | 120,779  | 122,968  | 127,372  | 131,083  | 133,606   |
| G024 | Street Cleansing (G024)                         | 290,113  | 322,185  | 334,010  | 340,218  | 347,378   |
| G028 | Waste Collection (G028)                         | 907,791  | 936,305  | 962,425  | 980,471  | 1,006,992 |
| G032 | Grounds Maintenance (G032)                      | 668,118  | 673,410  | 699,028  | 716,931  | 734,101   |
| G033 | Vehicle Fleet (G033)                            | 740,370  | 780,058  | 796,941  | 809,864  | 826,391   |
| G038 | Concessionary Fares + TV Licenses (G038)        | (10,097) | (10,097) | (10,097) | (10,097) | (10,097)  |
| G040 | Corporate Management (G040)                     | 144,827  | 147,819  | 149,152  | 154,818  | 156,382   |
| G041 | Non Distributed Costs (G041)                    | 697,651  | 694,582  | 700,267  | 705,952  | 711,637   |
| G044 | Financial Services (G044)                       | 257,846  | 309,681  | 315,833  | 322,034  | 328,381   |
| G052 | Human Resources (G052)                          | 211,919  | 218,995  | 223,204  | 227,340  | 230,817   |
| G054 | Electoral Registration (G054)                   | 153,558  | 180,466  | 187,499  | 187,313  | 190,198   |
| G055 | Democratic Representation + Management (G055)   | 530,961  | 514,939  | 514,754  | 515,138  | 515,467   |
| G056 | Land Charges (G056)                             | (4,432)  | (2,928)  | (1,972)  | (1,106)  | (187)     |
| G057 | District Council Elections (G057)               | 84,508   | 5,000    | 0        | 25,000   | 53,000    |
| G058 | Democratic Services (G058)                      | 183,962  | 214,074  | 218,093  | 223,618  | 227,711   |
| G060 | Legal Services (G060)                           | 229,385  | 224,003  | 229,478  | 233,926  | 238,487   |
| G061 | Bolsover Wellness Programme (G061)              | 64,583   | 73,680   | 79,420   | 83,250   | 86,346    |
| G062 | Extreme Wheels (G062)                           | 790      | (4,066)  | (2,623)  | (1,849)  | (1,063)   |
| G064 | Bolsover Sports (G064)                          | 138,016  | 139,360  | 143,634  | 146,934  | 149,987   |
| G065 | Parks, Playgrounds + Open Spaces (G065)         | 48,541   | 36,873   | 37,541   | 40,834   | 40,808    |
| G066 | Coach Bolsover (G066)                           | 2,000    | 0        | 0        | 0        | 0         |
| G069 | Arts Projects (G069)                            | 46,199   | 48,386   | 49,668   | 50,481   | 51,310    |
| G070 | Outdoor Sports + Recreation Facilities (G070)   | 22,805   | 19,436   | 19,743   | 20,052   | 20,371    |
| G072 | Leisure Services Mgmt + Admin (G072)            | 257,219  | 262,858  | 267,123  | 271,125  | 275,298   |
| G084 | Head of Partnerships and Transformation (G084)  | 34,717   | 36,957   | 38,747   | 40,586   | 41,395    |
| G086 | Alliance (G086)                                 | 7,250    | 7,250    | 7,250    | 7,250    | 7,250     |
| G094 | Joint Strategic Director - People (G094)        | 50,821   | 54,068   | 56,226   | 57,781   | 58,934    |
| G097 | Groundwork + Drainage Operations (G097)         | 64,547   | 67,527   | 70,038   | 71,909   | 73,364    |
| G100 | Benefits (G100)                                 | 358,358  | 515,819  | 561,884  | 602,531  | 638,729   |
| G103 | Council Tax / NNDR (G103)                       | 364,017  | 390,428  | 402,945  | 413,015  | 423,151   |

## General Fund Detail

List of net budgets per cost centre per directorate

## APPENDIX 2

|      |  | Revised     | Original    |             |             |             |
|------|--|-------------|-------------|-------------|-------------|-------------|
|      |  | Budget      | Budget      | Forecast    | Forecast    | Forecast    |
|      |  | 2019/20     | 2020/21     | 2021/22     | 2022/23     | 2023/24     |
|      |  | £           | £           | £           | £           | £           |
| G104 | Sundry Debtors (G104)                        | 21,858      | 0           | 0           | 0           | 0           |
| G111 | Shared Procurement (G111)                    | 44,847      | 47,790      | 49,059      | 50,190      | 51,352      |
| G115 | One Public Estate (G115)                     | 21,032      | 0           | 0           | 0           | 0           |
| G117 | Payroll (G117)                               | 71,981      | 75,318      | 76,879      | 78,449      | 80,060      |
| G123 | Riverside Depot (G123)                       | 166,330     | 164,006     | 167,335     | 170,698     | 174,152     |
| G124 | Street Servs Mgmt + Admin (G124)             | 68,800      | 75,314      | 76,862      | 78,421      | 80,009      |
| G125 | S106 Percent for Art (G125)                  | 56,979      | 10,176      | 0           | 0           | 0           |
| G126 | S106 Formal and Informal Recreation (G126)   | 164,148     | 30,914      | 8,633       | 7,644       | 25,858      |
| G129 | Bolsover Apprenticeship Programme (G129)     | 10,023      | (3,012)     | 0           | 0           | 0           |
| G146 | Pleasley Vale Outdoor Activity Centre (G146) | 46,524      | 56,541      | 57,911      | 59,306      | 60,729      |
| G148 | Trade Waste (G148)                           | (124,600)   | (124,600)   | (124,600)   | (124,600)   | (124,600)   |
| G149 | Recycling (G149)                             | 143,182     | 136,843     | 140,369     | 143,995     | 147,727     |
| G155 | Customer Services (G155)                     | 29,829      | 30,693      | 31,332      | 31,974      | 32,633      |
| G157 | Controlling Migration Fund (G157)            | 485,370     | 133,729     | 0           | 0           | 0           |
| G161 | Rent Rebates (G161)                          | (29,662)    | (26,532)    | (25,714)    | (23,193)    | (21,953)    |
| G162 | Rent Allowances (G162)                       | 22,978      | (12,985)    | (27,547)    | (33,629)    | (37,606)    |
| G164 | Support Recharges (G164)                     | (3,738,619) | (3,905,014) | (3,947,564) | (4,012,277) | (4,092,922) |
| G168 | Multifunctional Printers (G168)              | 42,776      | 39,900      | 39,900      | 39,900      | 39,900      |
| G170 | S106 Outdoor Sports (G170)                   | 58,728      | 147,573     | 0           | 0           | 0           |
| G179 | School Sports Programme (G179)               | (4,171)     | 511         | 526         | 536         | 546         |
| G180 | Special Events (G180)                        | 350         | 0           | 0           | 0           | 0           |
| G181 | STEP (G181)                                  | 775         | 0           | 0           | 0           | 0           |
| G182 | SHIFT (G182)                                 | 489         | 0           | 0           | 0           | 0           |
| G183 | Netball (G183)                               | 64          | 0           | 0           | 0           | 0           |
| G192 | Scrutiny (G192)                              | 22,109      | 22,125      | 22,558      | 22,996      | 23,443      |
| G195 | Head of Corporate Governance (G195)          | 37,100      | 38,460      | 39,243      | 40,035      | 40,844      |
| G197 | Head of Finance and Resources (G197)         | 63,832      | 68,171      | 65,070      | 75,220      | 78,913      |
| G199 | Head of Street Scene (G199)                  | 36,792      | 37,516      | 38,273      | 39,046      | 39,834      |
| G207 | Balanceability (G207)                        | 203         | 54          | 54          | 54          | 54          |
| G216 | Raising Aspirations (G216)                   | 20,426      | 51,250      | 0           | 0           | 0           |
| G218 | Namibia Bound (G218)                         | (7,301)     | 0           | 0           | 0           | 0           |
| G220 | Locality Funding (G220)                      | (76,003)    | 0           | 0           | 0           | 0           |
| G228 | Go Active Clowne Leisure Centre (G228)       | (39,693)    | 13,956      | 26,814      | 48,351      | 69,610      |
| G238 | HR Health + Safety (G238)                    | 90,946      | 91,976      | 80,316      | 72,074      | 72,133      |
| G241 | Working Together for Older People (G241)     | 8,712       | 0           | 0           | 0           | 0           |
| G244 | Bolsover Business Growth Fund (G244)         | 39,788      | 185,000     | 0           | 0           | 0           |

## General Fund Detail

List of net budgets per cost centre per directorate

## APPENDIX 2

|                                     |  | Revised          | Original         |                  |                  |                  |
|-------------------------------------|--|------------------|------------------|------------------|------------------|------------------|
|                                     |  | Budget           | Budget           | Forecast         | Forecast         | Forecast         |
|                                     |  | 2019/20          | 2020/21          | 2021/22          | 2022/23          | 2023/24          |
|                                     |  | £                | £                | £                | £                | £                |
| <b>Total for People Directorate</b> |  | <b>6,815,496</b> | <b>6,843,331</b> | <b>6,385,093</b> | <b>6,562,643</b> | <b>6,754,671</b> |
| G004                                | Joint Chief Executive Officer 50% Place (G004) | 41,153           | 41,413           | 41,444           | 42,269           | 43,113           |
| G007                                | Community Safety - Crime Reduction (G007)      | 46,420           | 58,140           | 59,478           | 60,827           | 62,206           |
| G010                                | Neighbourhood Management (G010)                | 90,220           | 91,911           | 94,309           | 96,777           | 99,319           |
| G013                                | Community Action Network (G013)                | 304,044          | 266,951          | 273,543          | 270,301          | 276,223          |
| G017                                | Private Sector Housing Renewal (G017)          | 54,701           | 64,308           | 65,927           | 67,597           | 69,320           |
| G020                                | Public Health (G020)                           | (68,000)         | (70,000)         | (70,000)         | (70,000)         | (70,000)         |
| G021                                | Pollution Reduction (G021)                     | 164,677          | 167,116          | 171,563          | 177,233          | 182,171          |
| G022                                | Health + Safety (G022)                         | (250)            | 0                | 0                | 0                | 0                |
| G023                                | Pest Control (G023)                            | 34,794           | 34,893           | 37,353           | 37,985           | 38,630           |
| G025                                | Food Safety (G025)                             | 122,035          | 120,845          | 123,826          | 126,892          | 130,047          |
| G026                                | Animal Welfare (G026)                          | 94,238           | 83,648           | 98,920           | 88,138           | 90,565           |
| G027                                | Emergency Planning (G027)                      | 32,128           | 16,144           | 16,144           | 16,144           | 16,144           |
| G036                                | Environmental Health Mgmt & Admin (G036)       | 190,744          | 188,246          | 192,109          | 196,068          | 199,846          |
| G043                                | Joint Strategic Director - Place (G043)        | 53,610           | 54,643           | 55,724           | 56,827           | 57,953           |
| G046                                | Homelessness (G046)                            | 166,728          | 170,050          | 172,501          | 174,982          | 177,513          |
| G048                                | Town Centre Housing (G048)                     | (10,600)         | (10,600)         | (10,600)         | (10,600)         | (10,600)         |
| G053                                | Licensing (G053)                               | (327)            | 2,068            | 4,486            | 6,624            | 8,817            |
| G073                                | Planning Policy (G073)                         | 361,826          | 267,654          | 274,273          | 279,940          | 285,589          |
| G074                                | Planning Development Control (G074)            | (22,442)         | 24,704           | 11,778           | 8,880            | 16,753           |
| G076                                | Planning Enforcement (G076)                    | 98,079           | 118,758          | 123,435          | 128,158          | 131,461          |
| G079                                | Planning Services Mgmt & Admin (G079)          | 21,207           | 22,137           | 22,593           | 23,048           | 23,514           |
| G080                                | Engineering Services (G080)                    | 97,067           | 99,949           | 101,752          | 103,602          | 105,511          |
| G081                                | Drainage Services (G081)                       | 0                | 0                | 0                | 0                | 0                |
| G082                                | Tourism Promotion + Development (G082)         | 34,897           | 39,076           | 13,561           | 0                | 0                |
| G083                                | Building Control Consortium (G083)             | 55,000           | 55,000           | 55,000           | 55,000           | 55,000           |
| G085                                | Economic Development (G085)                    | 28,815           | 29,425           | 29,425           | 29,425           | 29,425           |
| G087                                | HS2 Costs (G087)                               |                  |                  |                  |                  |                  |
| G088                                | Derbyshire Economic Partnership (G088)         | 15,000           | 15,000           | 15,000           | 15,000           | 15,000           |
| G089                                | Premises Development (G089)                    | (69,408)         | (71,520)         | (71,146)         | (70,803)         | (70,438)         |
| G090                                | Pleasley Vale Mills (G090)                     | (162,278)        | (169,835)        | (170,727)        | (168,519)        | (166,207)        |
| G091                                | CISWO Duke St Building (G091)                  | 10,879           | 0                | 0                | 0                | 0                |
| G092                                | Pleasley Vale Electricity Trading (G092)       | (40,000)         | (37,212)         | (34,377)         | (31,493)         | (28,560)         |
| G095                                | Estates + Property (G095)                      | 624,618          | 672,263          | 689,454          | 704,594          | 718,596          |
| G096                                | Building Cleaning (General) (G096)             | 95,681           | 99,168           | 101,212          | 103,219          | 110,604          |



## General Fund Detail

List of net budgets per cost centre per directorate

## APPENDIX 2

|                                    |   | Revised          | Original         |                  |                  |                  |
|------------------------------------|---|------------------|------------------|------------------|------------------|------------------|
|                                    |   | Budget           | Budget           | Forecast         | Forecast         | Forecast         |
|                                    |   | 2019/20          | 2020/21          | 2021/22          | 2022/23          | 2023/24          |
|                                    |   | £                | £                | £                | £                | £                |
| G099                               | Catering (G099)                                       | 500              | 500              | 500              | 500              | 500              |
| G106                               | Housing Anti Social Behaviour (G106)                  | 97,411           | 106,414          | 109,787          | 112,228          | 114,521          |
| G109                               | Director of Development (temporary directorate)       | 23,425           | 99,265           | 104,245          | 109,384          | 114,685          |
| G110                               | Asst. Director of Development (temporary directorate) | 17,456           | 69,129           | 72,615           | 76,211           | 79,922           |
| G113                               | Parenting Practitioner (G113)                         | 33,982           | 36,093           | 37,062           | 38,039           | 39,036           |
| G132                               | Planning Conservation (G132)                          | 45,706           | 34,169           | 33,084           | 33,755           | 34,442           |
| G133                               | The Tangent Business Hub (G133)                       | (40,921)         | (66,687)         | (64,955)         | (63,225)         | (61,446)         |
| G135                               | Domestic Violence Worker (G135)                       | 41,998           | 43,099           | 43,911           | 44,732           | 45,570           |
| G138                               | Bolsover Town Centre Consultation (G138)              | 34,163           | 0                | 0                | 0                | 0                |
| G142                               | Community Safety - CCTV (G142)                        | 8,515            | 0                | 0                | 0                | 0                |
| G143                               | Housing Strategy (G143)                               | 26,943           | 43,226           | 32,507           | 30,194           | 30,755           |
| G144                               | Enabling (Housing) (G144)                             | 25,584           | 26,109           | 26,646           | 27,195           | 27,754           |
| G151                               | Street Lighting (G151)                                | 31,000           | 31,442           | 31,892           | 32,349           | 32,817           |
| G153                               | Housing Advice (G153)                                 | 12,909           | 13,276           | 13,547           | 13,820           | 14,100           |
| G156                               | The Arc (G156)  | 136,522          | 110,034          | 114,285          | 118,537          | 122,922          |
| G167                               | Facilities Management (G167)                          | 10,611           | 10,338           | 10,338           | 10,338           | 10,338           |
| G169                               | Closed Churchyards (G169)                             | 10,000           | 10,000           | 10,000           | 10,000           | 10,000           |
| G172                               | S106 Affordable Housing (G172)                        | 1,116            | 0                | 0                | 0                | 0                |
| G176                               | Affordable Warmth (G176)                              | 34,058           | 20,922           | 21,264           | 21,614           | 21,970           |
| G188                               | Cotton Street Contact Centre (G188)                   | 19,639           | 18,713           | 19,257           | 19,814           | 20,387           |
| G193                               | Economic Development Management + Admin (G193)        | 118,807          | 126,302          | 129,483          | 132,712          | 135,410          |
| G194                               | Head of Economic Development (G194)                   | 34,321           | 25               | 25               | 26               | 26               |
| G196                               | Head of Planning (G196)                               | 37,398           | 38,121           | 45,452           | 39,651           | 40,439           |
| G198                               | Head of Housing (GF) (G198)                           | 31,462           | 357              | 365              | 374              | 381              |
| G208                               | Head of Estates and Property (G208)                   | 28,650           | 2,111            | 2,126            | 2,133            | 2,142            |
| G226                               | S106 - Highways (G226)                                | 569,000          | 0                | 0                | 0                | 0                |
| G227                               | S106 - Public Health (G227)                           | (50,010)         | 113,390          | 0                | 0                | 0                |
| G229                               | Housing Standards (G229)                              | (1,984)          | 0                | 0                | 0                | 0                |
| G237                               | Joint Venture (LLP) (G237)                            | 35,218           | 0                | 0                | 0                | 0                |
| G239                               | Housing + Community Safety Fixed Penalty A/c (G239)   | 710              | 1,000            | 1,000            | 1,000            | 5,691            |
| G242                               | New Bolsover MV - CVP Worker (G242)                   | 0                | 0                | 0                | 0                | 0                |
| <b>Total for Place Directorate</b> |   | <b>3,839,445</b> | <b>3,331,691</b> | <b>3,282,396</b> | <b>3,329,496</b> | <b>3,439,877</b> |

## HOUSING REVENUE ACCOUNT

## APPENDIX 3

|   | Revised<br>Budget<br>2019/20<br>£ | Original<br>Budget<br>2020/21<br>£ | Forecast<br>2021/22<br>£ | Forecast<br>2022/23<br>£ | Forecast<br>2023/24<br>£ |
|---|-----------------------------------|------------------------------------|--------------------------|--------------------------|--------------------------|
| <b>Expenditure</b>                          |                                   |                                    |                          |                          |                          |
| Repairs and Maintenance                     | 4,677,764                         | 4,899,491                          | 5,038,580                | 5,129,536                | 5,188,995                |
| Rents Rates and Taxes                       | 245,398                           | 223,576                            | 200,845                  | 176,753                  | 178,115                  |
| Supervision and Management                  | 5,386,344                         | 5,340,701                          | 5,381,985                | 5,469,589                | 5,572,718                |
| Special Services                            | 512,631                           | 500,030                            | 504,646                  | 501,930                  | 507,505                  |
| Supporting People - Wardens                 | 569,640                           | 602,324                            | 616,147                  | 626,958                  | 638,009                  |
| Supporting People - Central Control         | 248,327                           | 268,830                            | 268,228                  | 271,361                  | 274,526                  |
| Tenants Participation                       | 77,124                            | 68,090                             | 69,386                   | 83,394                   | 72,033                   |
| New Bolsover Project                        | 32,300                            | 0                                  | 0                        | 0                        | 0                        |
| Increase in Bad Debts Provision             | 180,000                           | 180,000                            | 180,000                  | 180,000                  | 180,000                  |
| Cost of Capital - Interest                  | 3,537,751                         | 3,559,789                          | 3,491,952                | 3,415,831                | 3,347,946                |
| Debt Management Expenses                    | 8,678                             | 8,938                              | 9,206                    | 9,482                    | 9,766                    |
| <b>Total Expenditure</b>                    | <b>15,475,957</b>                 | <b>15,651,769</b>                  | <b>15,760,975</b>        | <b>15,864,834</b>        | <b>15,969,613</b>        |
| <b>Income</b>                               |                                   |                                    |                          |                          |                          |
| Dwelling Rents                              | (20,079,179)                      | (20,510,920)                       | (21,089,371)             | (21,683,441)             | (22,293,551)             |
| Garage Rents                                | (146,389)                         | (150,338)                          | (154,395)                | (158,568)                | (162,849)                |
| Other Income                                | (31,302)                          | (27,296)                           | (27,296)                 | (27,296)                 | (27,296)                 |
| Repairs and Maintenance                     | (40,300)                          | (20,700)                           | (20,700)                 | (20,700)                 | (20,700)                 |
| Supervision and Management                  | (300)                             | (300)                              | (300)                    | (300)                    | (300)                    |
| Special Services                            | (73,458)                          | (72,673)                           | (72,673)                 | (72,673)                 | (72,673)                 |
| Supporting People - Wardens                 | (518,719)                         | (416,431)                          | (303,448)                | (143,898)                | (147,783)                |
| Supporting People - Central Control         | (210,371)                         | (342,051)                          | (221,885)                | (227,876)                | (234,029)                |
| Tenants Participation                       | (3,552)                           | 0                                  | 0                        | 0                        | 0                        |
| New Bolsover Project                        | (32,300)                          | 0                                  | 0                        | 0                        | 0                        |
| Leased Flats                                | (19,697)                          | (19,000)                           | (19,000)                 | (19,000)                 | (19,000)                 |
| Leased Shops                                | (7,980)                           | (7,980)                            | (7,980)                  | (7,980)                  | (7,980)                  |
| <b>Total Income</b>                         | <b>(21,163,547)</b>               | <b>(21,567,689)</b>                | <b>(21,917,048)</b>      | <b>(22,361,732)</b>      | <b>(22,986,161)</b>      |
| <b>Appropriations</b>                       |                                   |                                    |                          |                          |                          |
| Depreciation                                | 3,200,000                         | 3,800,000                          | 3,800,000                | 3,800,000                | 3,800,000                |
| T/f to/(from) Major Repairs Reserve         | 984,241                           | 308,249                            | 308,249                  | 908,249                  | 908,249                  |
| Contribution to Insurance Reserve           | 50,000                            | 40,000                             | 40,000                   | 40,000                   | 40,000                   |
| Contribution to Development Reserve         | 1,500,000                         | 1,500,000                          | 1,800,000                | 1,500,000                | 2,000,000                |
| Contribution to Vehicle Replacement Reserve | 120,000                           | 200,000                            | 200,000                  | 200,000                  | 260,000                  |
| Use of HRA Reserves                         | (285,000)                         | 0                                  | 0                        | 0                        | 0                        |
| Use of HRA Holding Account                  | (36,426)                          | 0                                  | 0                        | 0                        | 0                        |
| Contribution to/(from) HRA Balance          | 154,775                           | (38,696)                           | (38,693)                 | (38,693)                 | (38,693)                 |
|   | <b>5,687,590</b>                  | <b>5,809,553</b>                   | <b>6,109,556</b>         | <b>6,409,556</b>         | <b>6,969,556</b>         |
| <b>Net Operating (Surplus) / Deficit</b>    | <b>0</b>                          | <b>(106,367)</b>                   | <b>(46,517)</b>          | <b>(87,342)</b>          | <b>(46,992)</b>          |

**HRA - Fees and Charges 2020/21****Weekly Charge over 48 Weeks unless otherwise specified****September 2019 Consumer Price Index was 1.7%**

|  | <b>Current</b> | <b>Proposed</b> | <b>Change</b> | <b>Change</b> |
|--|----------------|-----------------|---------------|---------------|
|  | £              | £               | £             | %             |
| Garage (tenant)  | 12.52          | 12.86           | 0.34          | 2.7%          |
| Garage - Direct Debit Payment  | 9.45           | 9.71            | 0.26          | 2.7%          |
| Garage (in curtilage)  | 4.73           | 4.85            | 0.13          | 2.7%          |
| (Set at 50% of garage DD payment)  |                |                 |               |               |
| Garage plots   | 202.51         | 207.97          | 5.47          | 2.7%          |
| (Billed annually)  |                |                 |               |               |
| New Bolsover Service Charge  | 2.00           | 2.05            | 0.05          | 2.7%          |
| (applies to new tenants only)  |                |                 |               |               |
| Special Services Charge (See Note1)  | 16.38          | 16.83           | 0.44          | 2.7%          |
| Reduced special service  | 10.92          | 11.22           | 0.29          | 2.7%          |
| (Reduced special services for scheme other than Cat 2 who receive reduced service) |                |                 |               |               |
| Heating Service Charge (See Note 2)  |                |                 |               |               |
| Bedsits  | 2.92           | 2.92            | 0.00          | 0.0%          |
| 1 bed flat   | 3.98           | 3.98            | 0.00          | 0.0%          |
| 2 bed flat   | 6.64           | 6.64            | 0.00          | 0.0%          |
| 3 bed flat   | 7.35           | 7.35            | 0.00          | 0.0%          |
| 1 bed bungalow   | 4.43           | 4.43            | 0.00          | 0.0%          |
| 2 bed bungalow   | 5.89           | 5.89            | 0.00          | 0.0%          |
| Heating Charge (See Note 3)  |                |                 |               |               |
| Bedsits  | 4.83           | 4.83            | 0.00          | 0.0%          |
| 1 bed flat   | 6.58           | 6.58            | 0.00          | 0.0%          |
| 2 bed flat   | 10.97          | 10.97           | 0.00          | 0.0%          |
| 3 bed flat   | 12.14          | 12.14           | 0.00          | 0.0%          |
| 1 bed bungalow   | 7.31           | 7.31            | 0.00          | 0.0%          |
| 2 bed bungalow   | 9.73           | 9.73            | 0.00          | 0.0%          |
| Support Charges  | 13.98          | 14.35           | 0.38          | 2.7%          |
| Mobile Warden  | 5.79           | 6.36            | 0.58          | 10.0%         |
| (long term aim to reach cost, increase capped at 10% per year)                     |                |                 |               |               |
| Lifeline - bronze  | 4.84           | 4.97            | 0.13          | 2.7%          |
| Lifeline - gold  | 7.44           | 7.65            | 0.20          | 2.7%          |
| Lifeline - RSL   | 4.64           | 4.76            | 0.13          | 2.7%          |
| Buggy Parking  | 3.94           | 4.05            | 0.11          | 2.7%          |
| (including charging facilities)  |                |                 |               |               |

## HRA - Fees and Charges 2020/21

### Weekly Charge over 48 Weeks unless otherwise specified

September 2019 Consumer Price Index was 1.7%

|   | Current<br>£ | Proposed<br>£ | Change<br>£ | Change<br>% |
|---|--------------|---------------|-------------|-------------|
| Choice Based Lettings Postage<br>(suggested cost is twice the cost of a second class stamp) | 1.16         | 1.22          | 0.06        | 5.2%        |

#### Note 1

**Special Services Charge** includes the heating, cleaning and furnishing of communal areas, provision of laundry and kitchen facilities and other costs. The charge is a contribution to the full cost of these services. This charge is added to the rent amount and is covered by housing benefit if appropriate.

**The Heating Charge is split into two separate charges.**

#### Note 2

**Heating Service Charge** is the cost for the provision and maintenance of a communal heating system. This includes an allowance for electricity to circulate heat within the system. This charge is added to the rent amount and is covered by housing benefit if appropriate.

#### Note 3

**The Heating Charge** reflects the cost of fuel only, this is not covered by housing benefit and is charged and monitored to a sub account on the main rent account.

This split is intended to make it easier to understand how we charge for heating.

## APPENDIX 4

### CAPITAL PROGRAMME SUMMARY

|                                       | Revised<br>Budget<br>2019/20<br>£ | Original<br>Programme<br>2020/21<br>£ | Forecast<br>Programme<br>2021/22<br>£ | Forecast<br>Programme<br>2022/23<br>£ | Forecast<br>Programme<br>2023/24<br>£ |
|---------------------------------------|-----------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
| <b>General Fund</b>                   |                                   |                                       |                                       |                                       |                                       |
| AMP - PV Mills                        | 123,505                           | 0                                     | 0                                     | 0                                     | 0                                     |
| AMP - The Arc                         | 92,107                            | 0                                     | 0                                     | 0                                     | 0                                     |
| AMP - Leisure Buildings               | 28,864                            | 0                                     | 0                                     | 0                                     | 0                                     |
| AMP - Riverside Depot                 | 65,355                            | 0                                     | 0                                     | 0                                     | 0                                     |
| AMP - The Tangent                     | 4,995                             | 0                                     | 0                                     | 0                                     | 0                                     |
| AMP - Investment Properties           | 9,712                             | 0                                     | 0                                     | 0                                     | 0                                     |
| AMP - Refurbishment Work              | 35,083                            | 260,000                               | 260,000                               | 260,000                               | 260,000                               |
| Refurbishment - Oxcroft House         | 27,500                            | 0                                     | 0                                     | 0                                     | 0                                     |
| Pleasley Vale Mill 1 - Dam Wall       | 36,493                            | 78,332                                | 0                                     | 0                                     | 0                                     |
| Car Parking at Clowne - Additional    | 105,203                           | 0                                     | 0                                     | 0                                     | 0                                     |
| The Tangent - Phase 2                 | 21,490                            | 0                                     | 0                                     | 0                                     | 0                                     |
| PV Mansafe System                     | 29,229                            | 0                                     | 0                                     | 0                                     | 0                                     |
| PV Fire Compartmentation & Fire Doors | 23,095                            | 0                                     | 0                                     | 0                                     | 0                                     |
| Rock Face Stabilisation Work          | 20,000                            | 0                                     | 0                                     | 0                                     | 0                                     |
| Can Ranger Expansion                  | 14,532                            | 0                                     | 0                                     | 0                                     | 0                                     |
|                                       | <b>637,163</b>                    | <b>338,332</b>                        | <b>260,000</b>                        | <b>260,000</b>                        | <b>260,000</b>                        |
| <b>Project Horizon</b>                |                                   |                                       |                                       |                                       |                                       |
| Clowne Campus - Refurbishment         | 23,077                            | 0                                     | 0                                     | 0                                     | 0                                     |
|                                       | <b>23,077</b>                     | <b>0</b>                              | <b>0</b>                              | <b>0</b>                              | <b>0</b>                              |
| <b>ICT Schemes</b>                    |                                   |                                       |                                       |                                       |                                       |
| ICT infrastructure                    | 106,380                           | 123,200                               | 164,200                               | 54,200                                | 174,200                               |
| Payment Kiosks                        | 57,000                            | 0                                     | 0                                     | 0                                     | 0                                     |
| Governance Software                   | 14,000                            | 0                                     | 0                                     | 0                                     | 0                                     |
| Fleet Management System               | 32,500                            | 0                                     | 0                                     | 0                                     | 0                                     |
|                                       | <b>209,880</b>                    | <b>123,200</b>                        | <b>164,200</b>                        | <b>54,200</b>                         | <b>174,200</b>                        |
| <b>Leisure Schemes</b>                |                                   |                                       |                                       |                                       |                                       |
| P Vale Outdoor Education Centre Ph 2  | 29,770                            | 0                                     | 0                                     | 0                                     | 0                                     |
| Clowne Leisure Facility               | 45,211                            | 0                                     | 0                                     | 0                                     | 0                                     |
| Go Active Equipment                   | 15,000                            | 15,000                                | 0                                     | 0                                     | 0                                     |
| Pool Cover                            | 23,697                            | 0                                     | 0                                     | 0                                     | 0                                     |
| Replacement Astro Turf Pitch          | 0                                 | 50,000                                | 0                                     | 0                                     | 0                                     |
| Gym Equipment & Spin Bikes            | 0                                 | 0                                     | 365,000                               | 0                                     | 0                                     |
| Kitchen & Associated Equipment        | 0                                 | 0                                     | 20,000                                | 0                                     | 0                                     |
|                                       | <b>113,678</b>                    | <b>65,000</b>                         | <b>385,000</b>                        | <b>0</b>                              | <b>0</b>                              |
| <b>Private Sector Schemes</b>         |                                   |                                       |                                       |                                       |                                       |
| Disabled Facility Grants              | 999,472                           | 900,000                               | 900,000                               | 900,000                               | 900,000                               |
| Group Repair (WT)                     | 2,675                             | 0                                     | 0                                     | 0                                     | 0                                     |
| Station Road Shirebrook               | 1,341                             | 0                                     | 0                                     | 0                                     | 0                                     |
|                                       | <b>1,003,488</b>                  | <b>900,000</b>                        | <b>900,000</b>                        | <b>900,000</b>                        | <b>900,000</b>                        |
| <b>Joint Venture</b>                  |                                   |                                       |                                       |                                       |                                       |
| Dragonfly Joint Venture Shares        | 375,750                           | 0                                     | 0                                     | 0                                     | 0                                     |
| Dragonfly Joint Venture Loan          | 1,806,002                         | 0                                     | 0                                     | 0                                     | 0                                     |
|                                       | <b>2,181,752</b>                  | <b>0</b>                              | <b>0</b>                              | <b>0</b>                              | <b>0</b>                              |
| <b>Vehicles and Plant</b>             |                                   |                                       |                                       |                                       |                                       |
| Vehicle Replacements                  | 486,425                           | 441,500                               | 756,000                               | 740,000                               | 1,536,000                             |
| Vehicle Wash Area                     | 94,707                            | 0                                     | 0                                     | 0                                     | 0                                     |
|                                       | <b>581,132</b>                    | <b>441,500</b>                        | <b>756,000</b>                        | <b>740,000</b>                        | <b>1,536,000</b>                      |
| <b>Total General Fund</b>             | <b>4,750,170</b>                  | <b>1,868,032</b>                      | <b>2,465,200</b>                      | <b>1,954,200</b>                      | <b>2,870,200</b>                      |

## APPENDIX 4

| <b>CAPITAL PROGRAMME SUMMARY</b>     | <b>Revised<br/>Budget<br/>2019/20<br/>£</b> | <b>Original<br/>Programme<br/>2020/21<br/>£</b> | <b>Forecast<br/>Programme<br/>2021/22<br/>£</b> | <b>Forecast<br/>Programme<br/>2022/23<br/>£</b> | <b>Forecast<br/>Programme<br/>2023/24<br/>£</b> |
|--------------------------------------|---|---|---|---|---|
| <b>Housing Revenue Account</b>       |   |   |   |   |   |
| <b>New Build Properties</b>          |   |   |   |   |   |
| Recreation Close Clowne              | 168,430                                     | 0   | 0   | 0   | 0   |
| Hilltop                              | 56,354                                      | 0   | 0   | 0   | 0   |
| Ash Close Pinxton                    | 36,628                                      | 0   | 0   | 0   | 0   |
| Beech Grove South Normanton          | 13,794                                      | 0   | 0   | 0   | 0   |
| St Michaels Drive South Normanton    | 3,363                                       | 0   | 0   | 0   | 0   |
| Highcliffe Ave Shirebrook            | 443   | 0   | 0   | 0   | 0   |
| The Paddock Bolsover                 | 1,969,381                                   | 0   | 0   | 0   | 0   |
| Keepmoat Properties at Bolsover      | 850,908                                     | 0   | 0   | 0   | 0   |
|                                      | <b>3,099,301</b>                            | <b>0</b>  | <b>0</b>  | <b>0</b>  | <b>0</b>  |
| <b>Vehicle Replacements</b>          | 0   | 63,500  | 69,000  | 364,000   | 580,000   |
|                                      | <b>0</b>                                    | <b>63,500</b>                                   | <b>69,000</b>                                   | <b>364,000</b>                                  | <b>580,000</b>                                  |
| <b>Public Sector Housing</b>         |   |   |   |   |   |
| Electrical Upgrades                  | 129,149                                     | 120,000   | 0   | 0   | 0   |
| Cavity Wall + Loft Insulation        | 4,692                                       | 0   | 0   | 0   | 0   |
| External Door Replacements           | 109,235                                     | 100,000   | 0   | 0   | 0   |
| Heating Upgrades                     | 2,692                                       | 0   | 0   | 0   | 0   |
| Environmental Works                  | 50,000                                      | 0   | 0   | 0   | 0   |
| Reactive Capital Works               | 190,000                                     | 150,000   | 0   | 0   | 0   |
| Kitchen Replacements - Decent Homes  | 360,236                                     | 200,000   | 0   | 0   | 0   |
| Safe and Warm                        | 2,697,588                                   | 2,300,000                                       | 0   | 0   | 0   |
| Regeneration Mgmt & Admin            | 69,320                                      | 69,320  | 69,320  | 69,320  | 69,320  |
| Re Roofing                           | 807,663                                     | 750,000   | 0   | 0   | 0   |
| Flat Roofing                         | 25,000                                      | 25,000  | 0   | 0   | 0   |
| Soffit and Fascia                    | 112,431                                     | 0   | 0   | 0   | 0   |
| Welfare Adaptations                  | 480,000                                     | 300,000   | 0   | 0   | 0   |
| Bramley Vale                         | 200,000                                     | 0   | 0   | 0   | 0   |
| House Fire Damage (Insurance)        | 50,000                                      | 0   | 0   | 0   | 0   |
| Unallocated Major Repairs Reserve    | 0   | 34,529  | 4,038,929                                       | 4,638,929                                       | 4,638,929                                       |
|                                      | <b>5,288,006</b>                            | <b>4,048,849</b>                                | <b>4,108,249</b>                                | <b>4,708,249</b>                                | <b>4,708,249</b>                                |
| <b>ICT Schemes</b>                   |   |   |   |   |   |
| Open Housing                         | 56,269                                      | 59,400  | 0   | 0   | 0   |
|                                      | <b>56,269</b>                               | <b>59,400</b>                                   | <b>0</b>  | <b>0</b>  | <b>0</b>  |
| <b>New Bolsover Scheme (inc HLF)</b> |   |   |   |   |   |
| New Bolsover-Regeneration Scheme     | 4,863,469                                   | 0   | 0   | 0   | 0   |
|                                      | <b>4,863,469</b>                            | <b>0</b>  | <b>0</b>  | <b>0</b>  | <b>0</b>  |
| <b>Total HRA</b>                     | <b>13,307,045</b>                           | <b>4,171,749</b>                                | <b>4,177,249</b>                                | <b>5,072,249</b>                                | <b>5,288,249</b>                                |
| <b>TOTAL CAPITAL EXPENDITURE</b>     | <b>18,057,215</b>                           | <b>6,039,781</b>                                | <b>6,642,449</b>                                | <b>7,026,449</b>                                | <b>8,158,449</b>                                |

## APPENDIX 4

| <b>CAPITAL PROGRAMME SUMMARY</b>      | <b>Revised<br/>Budget<br/>2019/20<br/>£</b> | <b>Original<br/>Programme<br/>2020/21<br/>£</b> | <b>Forecast<br/>Programme<br/>2021/22<br/>£</b> | <b>Forecast<br/>Programme<br/>2022/23<br/>£</b> | <b>Forecast<br/>Programme<br/>2023/24<br/>£</b> |
|---------------------------------------|---|---|---|---|---|
| <b>Capital Financing</b>              |   |   |   |   |   |
| <b>General Fund</b>                   |   |   |   |   |   |
| Better Care Fund                      | (999,472)                                   | (900,000)                                       | (900,000)                                       | (900,000)                                       | (900,000)                                       |
| Reserves                              | (3,541,455)                                 | (708,362)                                       | (1,285,200)                                     | (769,200)                                       | (765,700)                                       |
| External Funding                      | (152,243)                                   | (259,670)                                       | 0   | 0   | 0   |
| Capital Receipts                      | (57,000)                                    | 0   | (280,000)                                       | (285,000)                                       | (1,204,500)                                     |
|                                       | <b>(4,750,170)</b>                          | <b>(1,868,032)</b>                              | <b>(2,465,200)</b>                              | <b>(1,954,200)</b>                              | <b>(2,870,200)</b>                              |
| <b>HRA</b>                            |   |   |   |   |   |
| Major Repairs Reserve                 | (9,395,999)                                 | (4,108,249)                                     | (4,108,249)                                     | (4,708,249)                                     | (4,708,249)                                     |
| Prudential Borrowing                  | (2,293,801)                                 | 0   | 0   | 0   | 0   |
| Vehicle Reserve                       | 0   | (63,500)  | (69,000)  | (364,000)                                       | (580,000)                                       |
| HRA Development Reserve               | (500,000)                                   | 0   | 0   | 0   | 0   |
| 1-4-1 Capital Receipts                | (805,500)                                   | 0   | 0   | 0   | 0   |
| External Funding                      | (311,745)                                   | 0   | 0   | 0   | 0   |
|                                       | <b>(13,307,045)</b>                         | <b>(4,171,749)</b>                              | <b>(4,177,249)</b>                              | <b>(5,072,249)</b>                              | <b>(5,288,249)</b>                              |
| <b>TOTAL CAPITAL FINANCING</b>        | <b>(18,057,215)</b>                         | <b>(6,039,781)</b>                              | <b>(6,642,449)</b>                              | <b>(7,026,449)</b>                              | <b>(8,158,449)</b>                              |
| <b>Capital Reserves</b>               |   |   |   |   |   |
| <b>Major Repairs Reserve</b>          |   |   |   |   |   |
| Opening Balance                       | (5,271,050)                                 | (59,292)  | (59,292)  | (59,292)  | (59,292)  |
| Amount due in Year                    | (4,184,241)                                 | (4,108,249)                                     | (4,108,249)                                     | (4,708,249)                                     | (4,708,249)                                     |
| Amount used in Year                   | 9,395,999                                   | 4,108,249                                       | 4,108,249                                       | 4,708,249                                       | 4,708,249                                       |
| <b>Closing Balance</b>                | <b>(59,292)</b>                             | <b>(59,292)</b>                                 | <b>(59,292)</b>                                 | <b>(59,292)</b>                                 | <b>(59,292)</b>                                 |
| <b>HRA Development Reserve</b>        |   |   |   |   |   |
| Opening Balance                       | (1,544,983)                                 | (2,259,983)                                     | (3,759,983)                                     | (5,559,983)                                     | (7,059,983)                                     |
| Amount due in Year                    | (1,500,000)                                 | (1,500,000)                                     | (1,800,000)                                     | (1,500,000)                                     | (2,000,000)                                     |
| Amount used in Year                   | 785,000                                     | 0   | 0   | 0   | 0   |
| <b>Closing Balance</b>                | <b>(2,259,983)</b>                          | <b>(3,759,983)</b>                              | <b>(5,559,983)</b>                              | <b>(7,059,983)</b>                              | <b>(9,059,983)</b>                              |
| <b>HRA Vehicle Reserve</b>            |   |   |   |   |   |
| Opening Balance                       | (335,529)                                   | (455,529)                                       | (592,029)                                       | (723,029)                                       | (559,029)                                       |
| Amount due in Year                    | (120,000)                                   | (200,000)                                       | (200,000)                                       | (200,000)                                       | (260,000)                                       |
| Amount used in Year                   | 0   | 63,500  | 69,000  | 364,000   | 580,000   |
| <b>Closing Balance</b>                | <b>(455,529)</b>                            | <b>(592,029)</b>                                | <b>(723,029)</b>                                | <b>(559,029)</b>                                | <b>(239,029)</b>                                |
| <b>1-4-1 Capital Receipts Reserve</b> |   |   |   |   |   |
| Opening Balance                       | (1,250,276)                                 | (586,985)                                       | (586,985)                                       | (586,985)                                       | (586,985)                                       |
| Amount due in Year                    | (142,209)                                   | 0   | 0   | 0   | 0   |
| Amount used in Year                   | 805,500                                     | 0   | 0   | 0   | 0   |
| <b>Closing Balance</b>                | <b>(586,985)</b>                            | <b>(586,985)</b>                                | <b>(586,985)</b>                                | <b>(586,985)</b>                                | <b>(586,985)</b>                                |